WORKSHEET 1: Resource Assessment/Assignment and Delegation

Considerations:

- Consider all forms of resources required human (internal and external capacity or expertise), financial, systems and infrastructure (e.g., databases, technology, processes/procedures), and other
- Consider current capacity and where opportunities exist to add, realign or import resources (e.g., grants, State funding, partnerships)
- Designate 'lead' accountability (staff and BOS as appropriate) and 'secondary' accountability, where coordination or support will be required (building communication and collaboration across the organization)

Plan Priority	Resource Assessment	Lead Accountability BOS Dept/Staff Other		bility	Secondary Accountability
Resource Assessment		BOS	Dept/Staff	Other	Secondary Accountability

Tools: charges (expected deliverables, resources available, reporting requirements, etc.); work plans

WORKSHEET 2: Monitoring and Reporting

Considerations:

- Set a regular schedule for plan progress review (e.g., three to four times a year)
- Focus reporting time on those items that need Board discussion, further direction, additional resources, a change in strategy, etc.
- Produce information in a simple, clear, visual/at-a-glance and consistent -- format
- Anticipate/address issues or red flags to stay on track
- Celebrate accomplishments! Recognize contributions and performance!

	Audience 1: BOS	Audience 2:	Audience 3:
When/How Often			
By Whom			
Content			
Format			
Other			

Tools: dashboard

WORKSHEET 3: Measurement

Considerations:

- Start slow and keep it simple: 1) develop and track a couple of measures, 2) report once a year as part of the information to consider when updating the plan
- · Assign clear responsibility for gathering measurement data and reporting
- Start with measures that already exist!
- Add to the process as gain experience and value

Qualities of Effective Performance Measures				
linked directly to the milestone or end result desired	•	acceptable to all as a management tool		
measures the most important aspects of desired performance	•	reliable, credible		
compatible with existing information sources, databases, etc.	•	feasible to assess (e.g., time, dollars); start with existing data/measures		

Measurement Process

- 1. Define success in meeting the milestone
- 2. Determine what you are trying to measure
- 3. Set the best measure of success (how can we tell?)
- 4. Determine the best means to measure (consider measures that already exist)
- 5. Assess feasibility of those means
- 6. Identify measurement logistics: what, when, how, who
- 7. Plan to use the measures for decision-making (how, when, by whom)
- 8. Routinely assess the value of the process and adjust as needed

Brainstorming Effective Measures

Priority Plan Issue/Milestone:					
What Does Success Look Like?	What Are We Trying to Measure?	The Best Measure of Success			
×	×				
×	×				
×	×				

Priority Plan Issue/Milestone:						
What Does Success Look Like?	What Are We Trying to Measure?	The Best Measure of Success				
×	×					
×	×					
A	×					

Priority Plan Issue/Milestone:					
What Does Success Look Like?	What Are We Trying to Measure?	The Best Measure of Success			
^	×				
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×	×				